

Corporate Presentation

March 2021



Forward Looking Statements

Certain information set forth in this presentation and in statements made orally during this presentation contains "forward-looking statements". Except for statements of historical fact, information contained herein constitutes forward-looking statements and may include, but is not limited to, the Company's expectations regarding: (I) the safety and efficacy of Libmeldy and its product candidates; (II) the expected development of the Company's business and product candidates; (III) the timing of regulatory submissions for approval of its product candidates; (IV) the timing of interactions with regulators and regulatory submissions related to ongoing and new clinical trials for its product candidates; (V) the timing of announcement of preclinical and clinical data for its product candidates and the likelihood that such data will be positive and support further development and regulatory approval of these product candidates; (VI) the timing and likelihood of approval of such product candidates by the applicable regulatory authorities; (VII) the adequacy of the Company's supply chain and ability to commercialize Libmeldy, including the ability to secure adequate pricing and reimbursement to support continued development and commercialization of Libmeldy; (VIII) execution of the Company's vision and growth strategy, including with respect to global growth; (IX) the size and value of potential markets for the Company's product candidates; and (X) projected financial performance and financial condition, including the sufficiency of the Company's cash and cash equivalents to fund operations in future periods and future liquidity, working capital and capital requirements. The words "may," "should," "expects," "intends," "eplans," "anticipates," "believes," "estimates," "potential," "continue," and similar expressions are intended to identify forward-looking statements are provided to allow investors the opportunity to understand management's beliefs and opinions in respect of the future so that they may use such belief

These statements are neither promises nor guarantees of future performance. Such forward-looking statements necessarily involve known and unknown risks and uncertainties, which include, without limitation, the severity of the impact of the COVID-19 pandemic on the Company's business, including on preclinical and clinical development and commercial programs, which may cause actual performance and financial results in future periods to differ materially from any projections of future performance or results expressed or implied by such forward-looking statements. You are cautioned not to place undue reliance on forward-looking statements. These statements are subject to a variety of risks and uncertainties, many of which are beyond the Company's control, which could cause actual results to differ materially from those contemplated in these forward-looking statements. For additional disclosure regarding these and other risks faced by the Company, see the disclosure contained in the Company's public filings with the U.S. Securities and Exchange Commission (the "SEC"), including in the Company's quarterly report on Form 10-K filed with the SEC on March 2, 2021, as well as subsequent filings and reports filed with the SEC. These forward-looking statements speak only as of the date of this presentation. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by law.



Curing the incurable

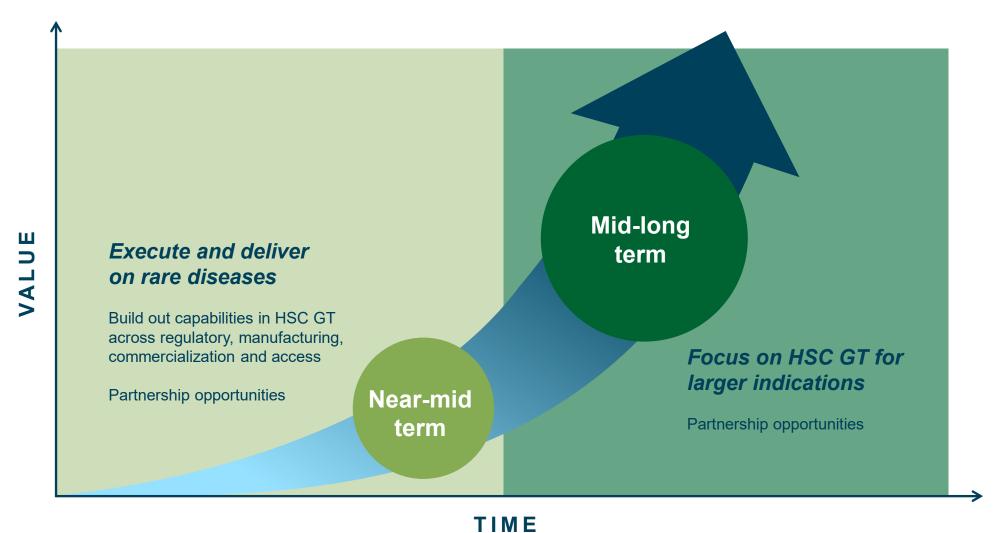




The potential of HSC gene therapy

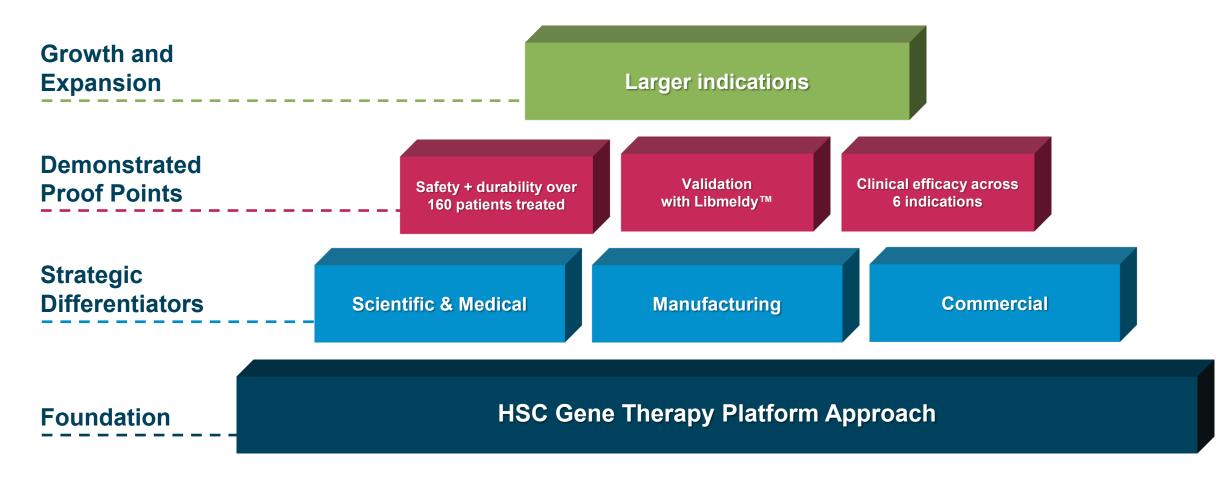


A Vision for Long-term Growth and Value Creation



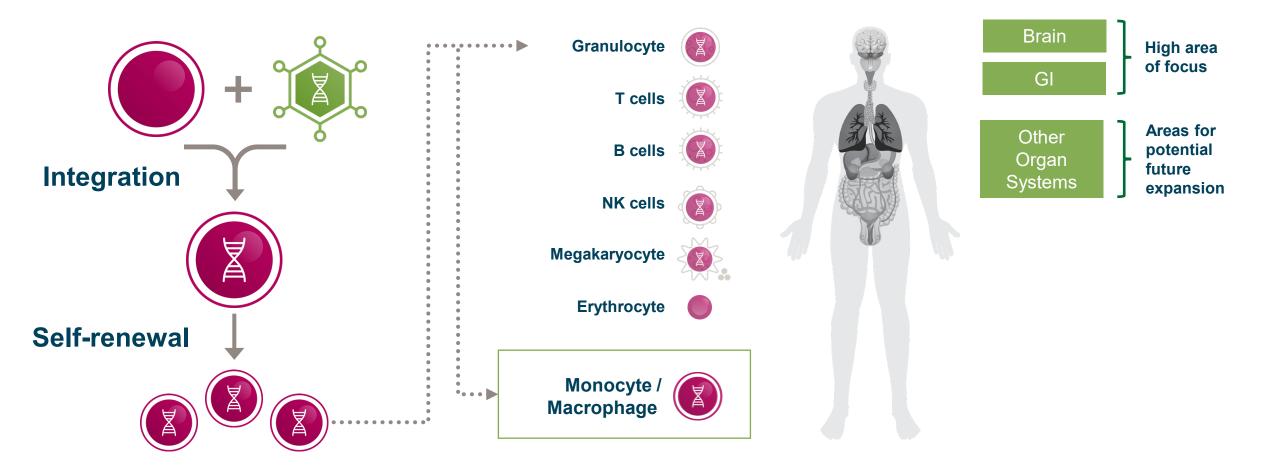
Srchard therapeutics

We Are Delivering Now and Building for the Future





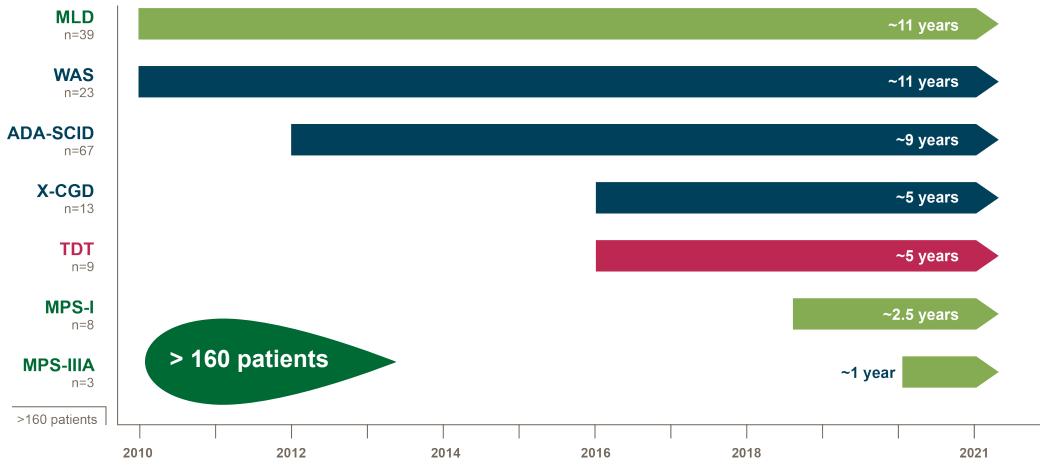
HSC Gene Therapy Offers a Highly Differentiated Approach



di Serio, Eugenio Montini, Luigi Naldini, iamon Gordon and Annette Plüddemann, therapeutics

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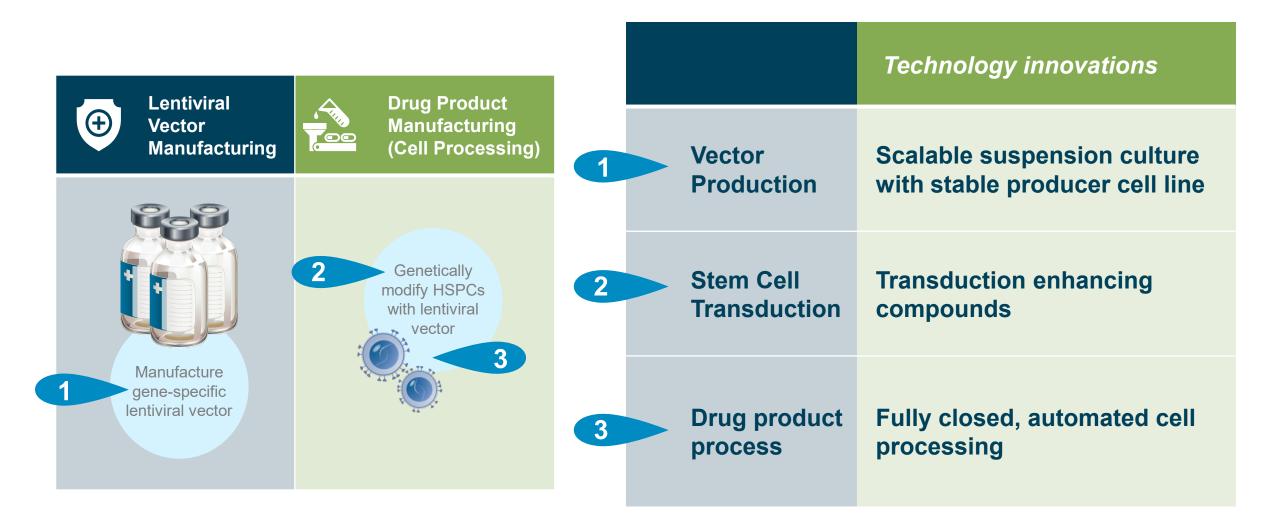
Durability of Response and Safety Demonstrated via Longest Patient Follow-up



Patients treated in the development phase, including in clinical trials and under pre-approval access (defined as any form of pre-approval treatment outside of a company-sponsored clinical trial, including, but not limited to, compassionate use, early access, hospital exemption or special license). Data based on in-house data as of November 2020. Data include all patients treated with CD34+ hematopoietic stem cells transduced ex vivo with vector of interest.

Srchard therapeutics

Improving the HSC Gene Therapy Manufacturing Process





Applying Commercial Strategy to Launch Gene Therapies Globally

Leverage for Libmeldy and future launches

Enable Patient ID & Diagnostics

Multi-pronged diagnostics initiatives and newborn screening in EU and U.S.



Expand Geographic Footprint

Qualifying leading centers with transplant and disease area experience

Establish Global Supply Network

Inventory, capacity and logistics of supply



Secure Market Access

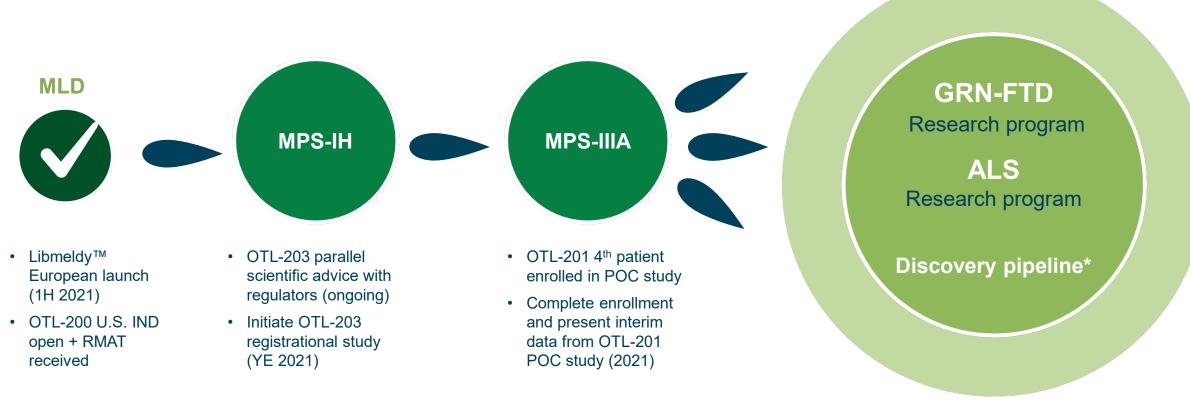
Multi-stakeholder engagement with flexible payment models



HSC Gene Therapy: Meeting the Need in Severe Neurodegenerative Disorders



Growing Body of Patient Data in Neurodegenerative Disorders *Expected Program Milestones*



*Other undisclosed development programs



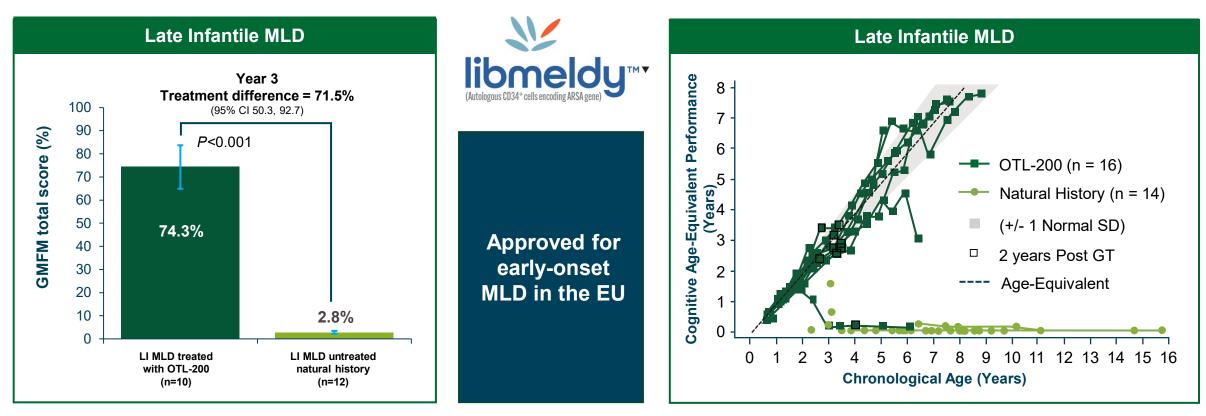
Metachromatic Leukodystrophy (MLD) is a Devastating, **Rapidly Progressive Disease**



- Fatal genetic CNS disorder
- Relentless loss of physical and cognitive function
- Presents on a spectrum with different ages of onset



Libmeldy[™] (OTL-200) for MLD: Significantly Superior Motor and Cognitive Function Demonstrated vs. Natural History



Cognitive Age-Equivalent at each visit has been derived as follows: For WPPSI and WISC: (DQp x Chronological Age)/100. For Bayley III: Cognitive Raw Scores have been compared to the tabulated values in the Bayley III manual to calculate Cognitive Age-Equivalent. For Bayley II: Cognitive Age-Equivalent is based on Mental Development Age as reported on the CRF. The Psychological Corporation. 2006.Bayley N. Bayley scales of infant and Toddler Development. Third Edition. San Antonio.å



LI, late infantile; EJ, early juvenile CI, confidence interval; GMFM, gross motor function measurement;

Both LI and EJ patients (EJ not shown) achieved a statistically significant difference on the co-primary endpoint of improvement of >10% of the total GMFM score in treated subjects when compared to the

Natural History cohort at Year 2, and these were maintained through Year 3. Note: vertical error bars

are standard error of the adjusted mean; P-values are from a two-sided 5% hypothesis test with null

MLD, metachromatic leukodystrophy;

hypothesis of $\leq 10\%$ difference

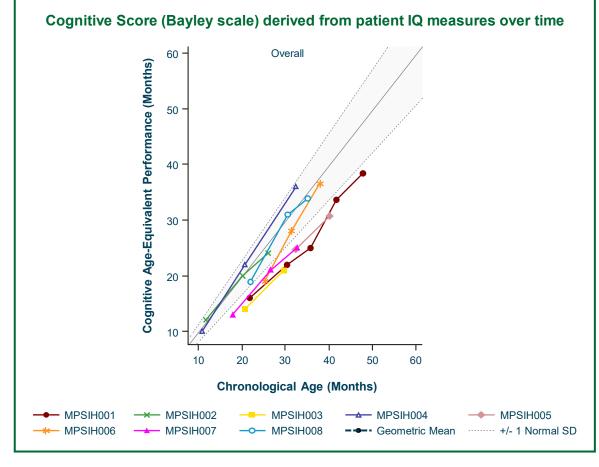
MPS-IH: Areas of Significant Unmet Need with Current Standard of Care

Enzyme Replacement Therapy (ERT)	HSCT (allogeneic bone marrow transplant)	HSC Gene Therapy
Limit	Potential Differentiation	
 Limited efficacy on neurological symptoms and growth (enzyme unable to cross blood brain barrier) No patients achieved normal urinary GAG levels during confirmatory studies¹ Chronic treatment = significant burden on healthcare resources 	 Partially stabilizes cognitive development (if treated early) Considerable residual disease burden in majority of patients² Growth still significantly affected, deviating from reference curves² 45% moderate to severely impaired cognitive development at last follow-up² 	 Restoration of healthy microglia function (via secretion and cross-correction) Supraphysiological enzyme expression Emerging clinical profile One-time administration + potential for long-term durability

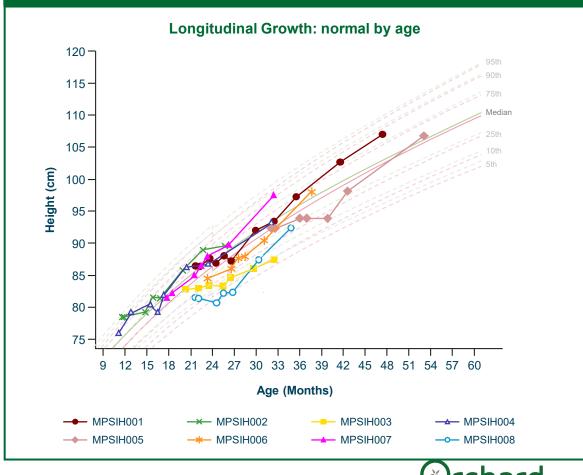


OTL-203 for MPS-IH: Stable Cognitive and Growth Within the Normal Range at Multiple Time Points Post-Treatment

All Eight Patients Showing Stable Cognitive Score vs Baseline



Improvements in Skeletal Measures Leading to Growth in Normal Range



therapeutics

Reference: WHO Multicentre Growth Reference Study Group (2006). WHO Child Growth Standards: Length/height-for-age, weight-for-age, weight-for-length, weight-for-height and body mass index-for-age: Methods and development. Geneva: World Health Organization Growth standards are based on length for 0–24 months and height for >24 months, resulting in a jump in the reference curve and percentile ranges at 24 months

IQ(C), intelligence quotient (cognition); SD, standard deviation; WISC, Wechsler Intelligence Scale for Children; WPPSI, Wechsler preschool and primary scale of intelligence; For Bayley III, the IQ(C) is the cognitive composite score as collected. For WPPSI and WISC, the IQ(C) is defined as the performance scales score. For Bayley II/III: Cognitive Age-Equivalent is defined as the Mental Age recorded in the electronic data capture. For WPPSI and WISC, age-equivalent = (IQ*chronological age)/100.

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HSC Gene Therapy Is Highly Suited for GRN-FTD: a Large and Growing Opportunity

THE OPPORTUNITY

OTL-204 for GRN-FTD

- Haploinsufficiency of progranulin (GRN) strongly associated with FTD (~5% of cases)
- Mutation known to have high penetrance
- Up to 2,500 GRN-FTD prevalent patients in U.S. and EU¹⁻³
- ~800 new cases U.S. / EU per year¹⁻³

OUR UNIQUE POSITIONING

HSC gene therapy has demonstrated potential to treat diseases of the brain

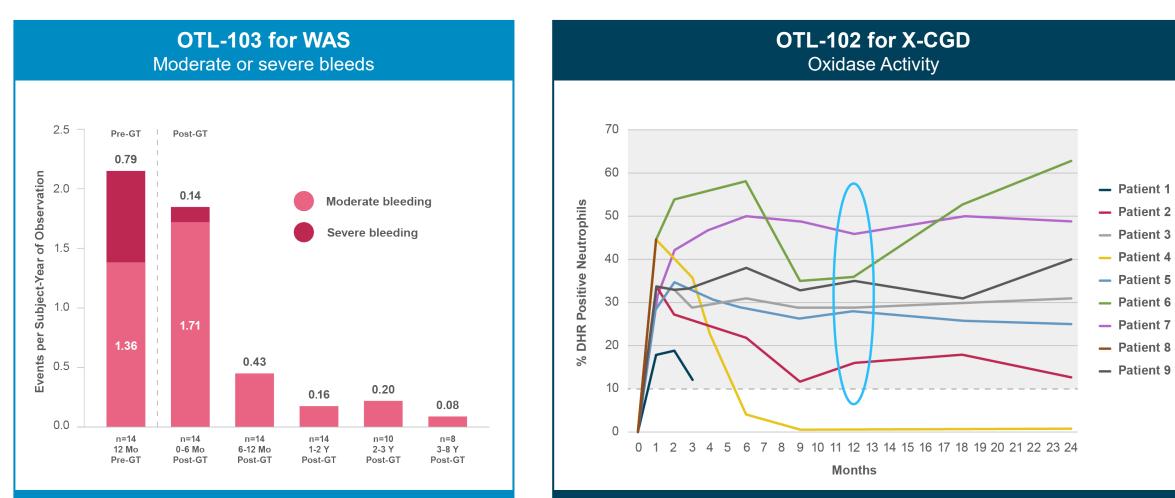
- Ideal for targeting single gene mutations
- Mechanism of CNS gene delivery validated by preclinical and clinical data from MLD, MPS-I, MPS-IIIA
- Gene-modified HSCs enable delivery of *GRN* to brain



HSC Gene Therapy: Advancing the Treatment Landscape in Immunological Disorders



Compelling Evidence in Immunological Disorders



Elimination of severe bleeds

Functional neutrophils (above 10%) in 6 of 7 patients

Data published January 2020 in Nature Medicine

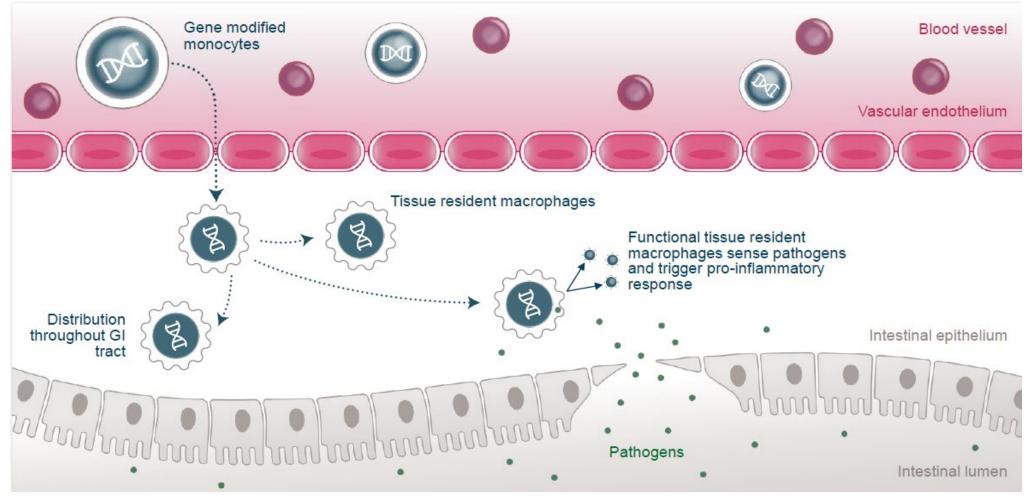
† patient deceased from advanced disease; Excludes data from 1 patient treated with drug product deemed by the investigator to be different from the OTL-102 drug product



Data presented at ASH 2019 Events per patient-year of observation for each observation period; GT, gene therapy; mo, months, N, number of patients; Y, years

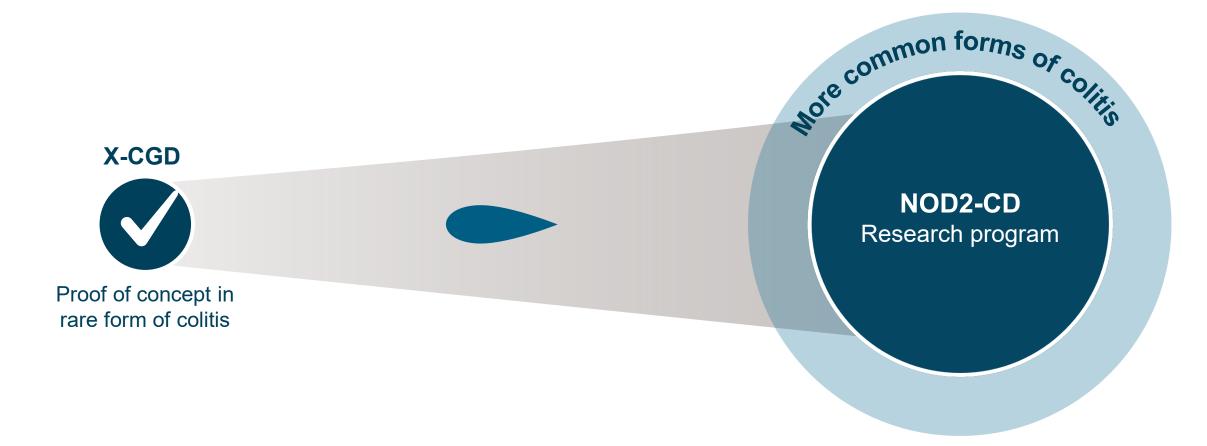
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HSC Transplants Give Rise to Tissue Macrophages with the Potential to Reconstitute Functional Gut Innate Immunity





Clinical Validation in X-CGD Supports Application in Larger Populations such as NOD2 Crohn's Disease





OTL-104 for NOD2-Crohn's Represents a Significant Commercial Opportunity

THE OPPORTUNITY

NOD2-Crohn's is a significant segment of Crohn's disease

- Up to 200,000 estimated patients with two mutated NOD2 alleles (7-10% of all Crohn's disease) in the U.S. and EU^{1,2,3}
- NOD2-CD is increasingly recognized as a monogenic form of CD

OUR UNIQUE POSITIONING

Demonstrated potential of HSC gene therapy to treat other forms of colitis

- HSC GT and HSCT correct colitis in X-CGD + other monogenic PIDs
- NOD2-CD disorder of monocytes / macrophages in GI wall
- NOD2 patients often have severe relapsing disease despite immunosuppressive therapy
- Severe CD already associated with need for autologous HSCT



Operations and Upcoming Milestones



Today's Roadmap for a Sustainable Future

1	Maintain Strong Balance Sheet	 Runway into 1H 2023 Access equity markets following inflection points Supplement with non-dilutive capital
2	Invest for Growth	 Focus on highest value programs Allocate R&D capital for larger indications Stage investments in additional rare disease programs
3	Leverage Partnership Opportunities	 Evaluate based on disease expertise and commercial footprint Leverage HSC GT platform as engine for new indications



2021 is Rich in Expected Milestones Spanning Development and Commercialization

Preclinical	Clinical	Regulatory	Commercial
OTL-204: Announce data from GRN-FTD research program OTL-104: Announce data from NOD2-CD research program	OTL-203: Initiate registrational study for MPS-I OTL-201: Complete enrollment in MPS- IIA POC study Present interim data from OTL-201 and OTL-203 POC studies	 OTL-200: Obtain RMAT designation OTL-200: Determine BLA filing strategy for MLD by mid-2021 OTL-103: Submit MAA filing for WAS by year-end 2021 	Libmeldy / OTL-200: Launch in EU 1H 2021 Libmeldy / OTL-200: Leverage cross-border and treatment abroad reimbursement pathways in Europe, Middle East and Turkey

Building a fully integrated company



Compelling Fundamentals Driving Near and Long-term Growth

- **1x treatment** HSC gene therapy approach offers curative potential
- Strong clinical track record over 160 patients treated
- Clinical validation in rare diseases increases confidence for larger indications



approved for early-onset MLD in the EU

\$150M strategic financing extends runway into the first half of 2023

